(Company No. 312552-W) (Incorporated in Malaysia)

Basel II Pillar 3 Report 31 December 2013



(Company No. 312552-W) (Incorporated in Malaysia)

# Basel II Pillar 3 Report - 31 December 2013

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# Introduction

Bank Negara Malaysia ("BNM") announced a two-phase approach for implementing the standards recommended by the Bank of International Settlement set out in "International Convergence of Capital Measurement and Capital Standards: A Revised Framework" (Basel II) in Malaysia.

In the first phase, banking institutions are required to adopt the Standardised Approach for credit risk by the end of 2008. In the second phase, qualified banking institutions are allowed to migrate directly to the Internal Rating-Based approach (IRB Approach) in January 2010. Banks on the Standardised Approach are not mandated to migrate to the IRB Approach.

Deutsche Bank (Malaysia) Berhad ("the Bank") operates under the BNM's Risk Weighted Capital Adequacy Framework (Basel II - Risk Weighted Assets Computation) "RWCAF". The computation of the risk weighted assets is consistent with Pillar 1 requirements set out by the Basel Committee on Banking Supervision ("BCBS") and the Islamic Financial Services Board ("IFSB") in their respective documents - "International Convergence of Capital Measurement and Capital Standards: A Revised Framework" issued in June 2006 and the "Capital Adequacy Standard" issued in December 2005. BNM had proposed some customisations to the BCBS specification in an effort to avoid under estimation of risk within the industry as well as to ensure suitability of the framework in the local environment.

The Bank has adopted the Standardised Approach for Credit Risk and Market Risk and the Basic Indicator Approach for Operational Risk. The minimum regulatory capital adequacy requirement is 8% for the risk-weighted capital ratio.

The information provided herein has been reviewed and verified by a competent independent internal party and certified by the Bank's Chief Executive Officer. The information is not audited as there is no requirement for external auditing of these disclosures under the BNM's RWCAF. The Pillar 3 Disclosure will be published in the Bank's website, www.db.com/malaysia.

# 1 Scope of Application

Deutsche Bank (Malaysia) Berhad and its subsidiaries ("DBMB Group") are incorporated and domiciled in Malaysia. DBMB Group is principally engaged in all aspect of banking and related financial services which includes Islamic Banking ("IBW") business.

The principles of consolidation used for regulatory capital purpose are not identical to those used for DBMB Group's financial statements, which are prepared in accordance with the Malaysian Financial Reporting Standards ("MFRS"), International Financial Reporting Standards and the Companies Act, 1965 in Malaysia. The subsidiary companies of the Bank, which are incorporated in Malaysia, are consolidated with the financial statements of the Bank. The accounting policy for consolidation is provided in Note 2(a) to the Financial Statements.

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# 2 Capital Adequacy

# 2.1 Deutsche Bank (Malaysia) Berhad's Approach

The Bank manages risk and capital through a framework of principles, organisational structures, as well as measurement and monitoring processes that are closely aligned with the activities of the Bank's divisions.

The Deutsche Bank Group ("DB Group") Treasury function manages the Bank's capital at group level and locally in each region. The allocation of financial resources, in general, and capital, in particular, favors business portfolios with the highest positive impact on the Bank's profitability and shareholder value.

Regional capital plans covering the capital needs of DB Group's branches and subsidiaries are prepared on an annual basis and presented to the DB Group Investment Committee (GIC). At a country level, capital is maintained on the basis of the local regulator's requirements. It is overseen by the local Asset and Liability Committee ("ALCO"), which is responsible for managing the country level statement of financial position, capital and liquidity.

	20	)13	2012		
	<b>Risk Weighted</b>	Min Capital	<b>Risk Weighted</b>	Min Capital	
	Assets	Requirement at	Assets	Requirement at	
		8%		8%	
Bank	RM'000	RM'000	RM'000	RM'000	
Credit Risk	5,088,560	407,085	3,970,705	317,656	
Market Risk	4,772,403	381,792	5,447,128	435,770	
Operational Risk	402,002	32,160	420,593	33,648	
Total	10,262,965	821,037	9,838,426	787,074	
Islamic Banking Window					
Credit Risk	117	9	94	8	
Market Risk	430	34	17,688	1,415	
Operational Risk	4,109	329	3,271	261	
Total	4,656	372	21,053	1,684	

# 2.2 Risk Weighted Assets and Capital Requirements

Table 1 - Risk Weighted Capital Ratio and Tier 1 capital

	20	13	2012		
	Total Capital CET1 / Tier 1		Total Capital Ratio	CET1 / Tier 1 Capital Ratio	
	Ratio	Capital Ratio	Nauo		
Deutsche Bank (Malaysia) Berhad	15.172%	14.962%	14.636%	14.572%	
Islamic Banking Window	627.811%	627.811%	137.183%	137.183%	

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# 2 Capital Adequacy (continued)

## 2.2 Risk Weighted Assets and Capital Requirements (continued)

Table 2 - Risk weighted assets and capital requirements for credit risk (2013)

				31-Dec-2013
RISK TYPE	Gross Exposures	Net Exposures	Risk-Weighted Assets	Minimum Capital Requirement at 8%
Credit Risk	RM'000	RM'000	RM'000	RM'000
On-Balance Sheet Exposures				
Sovereigns/Central Banks	3,133,981	118,077	-	-
Public Sector Entities	-	-	-	-
Banks, Development Financial Institutions and Multilateral Development Banks	1,648,743	1,648,743	694,935	55,594
Insurance Companies, Securities Firms and Fund Managers	-	-	-	-
Corporates	1,014,295	1,014,295	1,014,070	81,126
Regulatory Retail	1,114	1,114	835	67
Residential Mortgages	22,711	22,711	8,066	645
Higher Risk Assets	-	-	-	-
Other Assets	113,927	113,927	110,970	8,878
Equity Exposure	1,631	1,631	1,861	149
Defaulted Exposures	4,211	4,211	4,211	337
Total On-Balance Sheet Exposures	5,940,613	2,924,709	1,834,948	146,796
Off-Balance Sheet Exposures				
OTC Derivatives	6,785,219	6,473,586	3,227,643	258,211
Credit Derivatives	103,650	103,650	25,969	2,078
Defaulted Exposures	-	-	-	_,
Total for Off-Balance Sheet Exposures	6,888,869	6,577,236	3,253,612	260,289
Total On and Off- Balance Sheet Exposures	12,829,482	9,501,945	5,088,560	407,085

# Under RWCAF, exposures to the Federal Government of Malaysia, Bank Negara Malaysia, overseas federal governments and central banks of their respective jurisdictions are accorded a preferential sovereign risk weight of 0%.

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# 2 Capital Adequacy (continued)

# 2.2 Risk Weighted Assets and Capital Requirements (continued)

Table 2.1 - Risk weighted assets and capital requirements for credit risk (2012)

				31-Dec-2012
RISK TYPE	Gross Exposures	Net Exposures	Risk-Weighted Assets	Minimum Capital Requirement at 8%
Credit Risk	RM'000	RM'000	RM'000	RM'000
On-Balance Sheet Exposures				
Sovereigns/Central Banks	2,880,024	123,164	-	-
Public Sector Entities	-		-	-
Banks, Development Financial Institutions	650,491	650,491	305,904	24,472
and Multilateral Development Banks				
Insurance Companies, Securities Firms and	-		-	
Fund Managers				
Corporates	669,419	669,419	647,455	,
Regulatory Retail	887	887	665	53
Residential Mortgages	25,351	25,351	9,032	723
Higher Risk Assets	-	-	-	-
Other Assets	154,661	154,661	152,241	12,179
Equity Exposure	1,631	1,631	533	43
Defaulted Exposures	6,262	6,262	6,262	501
Total On-Balance Sheet Exposures	4,388,726	1,631,866	1,122,092	89,767
Off-Balance Sheet Exposures				
OTC Derivatives	6,410,946	6,192,644	2,829,247	226,340
Credit Derivatives	72,369	72,369	19,366	1,549
Defaulted Exposures	-	-	-	-
Total for Off-Balance Sheet				
Exposures	6,483,315	6,265,013	2,848,613	227,889
Total On and Off- Balance Sheet Exposures	10,872,041	7,896,879	3,970,705	317,656

# Under RWCAF, exposures to the Federal Government of Malaysia, Bank Negara Malaysia, overseas federal governments and central banks of their respective jurisdictions are accorded a preferential sovereign risk weight of 0%.

Table 3 - F	Risk weighted	assets and c	capital requ	irements for	market risk	(2013)
-------------	---------------	--------------	--------------	--------------	-------------	--------

RISK TYPE	RISK TYPE Gross Exposures		Net Exposures	Risk Weighted Assets	Risk-Weighted Assets Absorbed by PSIA	Total Risk- Weighted Assets after effects of PSIA	31-Dec-2013 Minimum Capital Requirement at 8%
	RM	'000	RM'000	RM'000	RM'000	RM'000	RM'000
Market Risk	Long Position	Short Position					
Interest Rate Risk	150,729,827	146,286,165	-	2,462,852	-	-	197,028
Foreign Currency Risk	1,760,351	215,451	-	1,760,588	-	-	140,847
Options	30,253	-	-	548,963	-	-	43,917
	152,520,431	146,501,616	-	4,772,403	-	-	381,792

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# 2 Capital Adequacy (continued)

## 2.2 Risk Weighted Assets and Capital Requirements (continued)

### Table 3.1 - Risk weighted assets and capital requirements for market risk (2012)

	-				-	_	31-Dec-2012
RISK TYPE	RISK TYPE Gross Exposures		Net Exposures	Risk Weighted Assets	Risk-Weighted Assets Absorbed by PSIA	Total Risk- Weighted Assets after effects of PSIA	Minimum Capital Requirement at 8%
	RM	000	RM'000	RM'000	RM'000	RM'000	RM'000
Market Risk	Long Position	Short Position					
Interest Rate Risk	156,542,997	149,800,604	-	4,004,903	-	-	320,392
Foreign Currency Risk	957,450	-	-	957,450	-	-	76,596
Options	57,981	-	-	484,775	-	-	38,782
	157,558,428	149,800,604	-	5,447,128	-	-	435,770

### Table 4 - Risk weighted assets and capital requirements for operational risk (2013)

							31-Dec-2013
<b>RISK TYPE</b>	Gross Ex	posures	Net Exposures	Risk Weighted Assets	Risk-Weighted Assets Absorbed by PSIA	Total Risk- Weighted Assets after effects of PSIA	Minimum Capital Requirement at 8%
	RM'000		RM'000	RM'000	RM'000	RM'000	RM'000
Operational Risk	-	-	-	402,002	-	-	32,160

### Table 4.1 - Risk weighted assets and capital requirements for operational risk (2012)

			•	•	•	, , , , , , , , , , , , , , , , , , ,		31-Dec-2012
	RISK TYPE	ISK TYPE Gross Exposures		Net Exposures	Risk Weighted Assets	Assets Absorbed by PSIA	Total Risk- Weighted Assets after effects of PSIA	Minimum Capital Requirement at 8%
ſ		RM	000	RM'000	RM'000	RM'000	RM'000	RM'000
[	Operational Risk	-	-	-	420,593	-	-	33,648

## Table 5 - Risk weighted assets and capital requirements arising from Large Exposure Risk

							2013 & 2012
RISK TYPE	Gross Ex	cposures	Net Exposures	Risk Weighted Assets	Risk-Weighted Assets Absorbed by PSIA	Total Risk- Weighted Assets after effects of PSIA	Minimum Capital Requirement at 8%
	RM'000		RM'000	RM'000	RM'000	RM'000	RM'000
Large Exposures Risk Requirements	-	-	-	-	-	-	-

The Bank does not have any capital requirement for Large Exposure Risk as there is no amount in excess of the lowest threshold arising from equity holdings as specified in BNM's RWCAF.

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# 2 Capital Adequacy (continued)

# 2.3 Capital Structure

# 2.3.1 Main Features of Capital Instruments

The Bank's total regulatory capital is made up of Tier 1 and Tier 2 capital and the sum of Tier 1 and Tier 2 capital is also referred to as Total Capital.

Tier 1 capital consists primarily of ordinary paid-up share capital, share premium, statutory reserve fund and retained profits less deferred tax assets.

Share capital is the issued and fully paid share capital and there is no obligation to pay dividend to the shareholders. No dividend is proposed for the financial year ended 31 December 2013.

Tier 2 capital consists of collective assessment allowance and regulatory reserve.

Deferred tax assets are excluded from the computation of the Bank's capital base. The investments in subsidiaries are removed from the total capital deduction in the year 2013 and subject to 1250% risk weight.

# 2.3.2 Components of Capital

Table 6 - Components of Tier 1 and Tier 2 capital:

	Group and Bank				
	31-Dec-13	31-Dec-12			
-	RM'000	RM'000			
Tier 1 capital					
Paid-up share capital	173,599	173,599			
Share premium	357,763	357,763			
Statutory reserve	174,722	174,722			
Retained profits	852,092	748,583			
Less: Deferred tax assets	(22,644)	(20,987)			
Total Common Equity Tier 1 / Tier 1 Capital	1,535,532	1,433,680			
Tier 2 Capital					
Collective assessment allowance	7,979	6,312			
Regulatory Reserve	13,558	-			
Total Capital	1,557,069	1,439,992			
Less: Investments in subsidiary companies	-	(20)			
Capital Base	1,557,069	1,439,972			
Common equity tier 1 / Tier 1 Capital Ratio	14.962%	14.572%			
Total capital ratio	15.172%	14.636%			

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# 3 Risk Management

# 3.1 Risk and Capital Management

# **Risk Management Principles**

DB Group actively takes risks in connection with its business and as such the following principles underpin risk management within DB Group:

- Risk is taken within a defined risk appetite;
- Every risk taken needs to be approved within the risk management framework;
- Risk taken needs to be adequately compensated;
- Risk should be continuously monitored; and
- A strong risk management culture helps reinforcing DB Group's resilience.

DB Group expects its employees to behave in a manner that maintains a strong risk culture by taking a holistic approach to managing risk and return and by effectively managing the bank's risk, capital and reputational profile.

To reinforce these behaviors the DB Group has launched a number of group-wide activities, including mandatory trainings on risk awareness. The DB Group also has regular communications, including from our Board members, on the importance of a strong Risk Culture.

# **Risk Management Framework**

The wide variety of the DB Group's businesses requires it to identify, measure, aggregate and manage its risks effectively, and to allocate its capital among its businesses appropriately. DB Group operates as an integrated group though its division, business units and infrastructure functions. Risk and capital are managed through a framework of principles, organisational structures, as well as measurement and monitoring processes that are closely aligned with the activities of the DB Group's divisions and business units:

- Core risk management responsibilities are embedded in the DB Group Management Board and appropriately delegated to senior risk management committees responsible for execution and oversight. The DB Group Supervisory Board regularly monitors the risk and capital profile.
- DB Group operates a three-line defense risk management model whereby business management, risk management oversight and assurance roles are played by functions independent of one another.
- Risk strategy and risk appetite are defined based on the DB Group's strategic plans in order to align risk, capital and performance targets.
- Reviews will be conducted across the DB Group to verify that sound risk management practices and a holistic awareness of risk exist across the organization and to help each business manage the balance between their risk appetite and reward.
- All major risk classes are managed via risk management processes, including credit risk, market risk, operational risk, liquidity risk, business risk, reputational risk and risk concentrations.
- Appropriate monitoring, stress testing tools and escalation processes are in place for key capital and liquidity thresholds and metrics. Where applicable modeling and measurement approaches for quantifying risk and capital demand are implemented across the major risk classes.
- Effective systems, processes and policies are a critical component of the DB Group's risk management capability.

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3 Risk Management (continued)

# 3.1 Risk and Capital Management (continued)

At the local level, the Board Risk Management Committee (BRMC) of the Bank regularly reviews reports from the respective regional divisions and is made aware of the risk exposure of the Bank and its ongoing management at each meeting. The risks areas are actively managed by dedicated divisions such as the DB Group Market Risk Management, DB Group Credit Risk Management, DB Group Treasury, DB Group Corporate Security and Business Continuity and DB Group Operational Risk.

# Risk and Capital Management Organisation

The DB Group's Chief Risk Officer (CRO), who is a member of the DB Group Management Board, and is responsible for the identification, assessment, management and reporting or risks arising within operations across all businesses and risk types. The below functional committees are central to the Risk function:

- The DB Group's Risk Executive Committee identifies controls and manages all risks including risk concentrations at the DB Group. To fulfill this mandate, the DB Group's Risk Executive Committee is supported by sub-committees that are responsible for dedicated areas of risk management, including several policy committees and the DB Group Reputational Risk Committee.
- The DB Group Capital and Risk Committee oversees and controls integrated planning and monitoring of the DB Group's risk profile and capital capacity, ensuring alignment of risk appetite, capitalization requirements and funding needs with the DB Group, divisional and sub-divisional business strategies.
- The DB Group's Cross Risk Review Committee supports the DB Group's Risk Executive Committee and the DB Group's Capital and Risk Committee with particular emphasis on the management of DB Group wide risk patterns. The DB Group's Cross Risk Review Committee, under a delegation of authority from the DB Group's Capital and Risk Committee has responsibility for the day-to-day oversight and control of DB Group's Internal Capital Adequacy Assessment Process ("ICAAP") ensuring compliance with respective regulatory requirements and policy setting for local ICAAPs.
- Multiple members of the DB Group's Capital and Risk Committee are also members of the DB Group Investment Committee, ensuring a close link between both committees as proposals for strategic investments are analyzed by the DB Group Investment Committee. Depending on the size of the strategic investment, it may require approval from the DB Group Investment Committee, the DB Group Management Board or even the DB Group Supervisory Board. The development of the strategic investment is monitored by the DB Group Investment Committee on a regular basis.

Dedicated Risk units are established with the mandate to:

- Ensure that the business conducted within each division is consistent with the risk appetite that the DB Group Capital and Risk Committee has set within a framework established by the DB Group Management Board;
- Formulate and implement risk and capital management policies, procedures and methodologies that are appropriate to the businesses within each division;
- Approve credit, market and liquidity risk limits;
- Conduct periodic portfolio reviews to ensure that the portfolio of risks is within acceptable parameters; and
- Develop and implement risk and capital management infrastructures and systems that are appropriate for each division.

The heads of the DB Group's Risk units, who are the members of the DB Group's Risk Executive Committee, are responsible for the performance of the units and report directly to the DB Group's Chief Risk Officer.

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3 Risk Management (continued)

# 3.1 Risk and Capital Management (continued)

# Risk and Capital Management Organisation (continued)

An Enterprise-wide Risk Management ("ERM") unit plays a role in monitoring the portfolio of risk against the appetite articulated in the capital plan and manages cross-risk initiatives in the DB Group. The objectives of the ERM unit are to:

- Develop a comprehensive view of the risks across the businesses in the bank and to focus on cross-risk concentrations and risk-reward "hotspots";
- Provide a strategic and forward-looking perspective on the key risk issues for discussion at senior levels within the bank (risk appetite, stress testing framework);
- Strengthen risk culture in the bank; and
- Foster the implementation of consistent risk management standards across the DB Group's local entities.

The DB Group's Finance and Audit departments support the Risk function. They operate independently of both the group divisions and of the Risk function. The role of the Finance department is to help quantify and verify the risk that the DB Group assumes and ensure the quality and integrity of risk-related data. The DB Group's Audit department performs risk-oriented reviews of the design and operating effectiveness of its internal control procedures.

# 3.2 Risk Strategy and Appetite

DB Group's risk strategy statement is expressed as follows:

- balanced performance across business units;
- positive development of earnings quality;
- compliance with regulatory capital requirements;
- capital adequacy; and

- stable funding and strategic liquidity allowing for business planning within the liquidity risk tolerance and regulatory requirements.

DB Group defines its risk strategy and risk appetite on the basis of the strategic plans to ensure alignment of risk, capital and performance targets.

DB Group conducts an annual strategic planning process which considers its future strategic direction, decisions on key initiatives and the allocation of resources to the businesses. DB Group's plan comprises profit and loss, capital supply and capital demand, other resources, such as headcount, and business-specific key performance indicators. This process is performed at the business division and business unit level covering the next three years, projected onto a five-year period for purposes of the goodwill impairment test. In addition, the first year is detailed on a month by month basis (operative plan). DB Group Strategy & Planning and Finance coordinate the strategic planning process and present the resulting strategic plan to the DB Group Executive Committee and DB Group Management Board for discussion and final approval. The final plan is also presented to the DB Group Supervisory Board at the beginning of each year.

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# 3 Risk Management (continued)

# 3.2 Risk Strategy and Appetite (continued)

DB Group's strategic plans include the Risk & Capital Plan and risk appetite, which allows the DB Group to: - set capital adequacy goals with respect to risk, considering the DB Group's strategic focus and business plans;

- assess the DB Group's risk-bearing capacity with regard to internal and external requirements (i.e. regulatory and economic capital); and

- apply stress testing to assess the impact on the capital demand, capital base and liquidity position.

Risk appetite is an expression of the maximum level of risk that the DB Group is prepared to accept in order to deliver its business objectives. The risk appetite statement defines the DB Group-level risk tolerance that is translated into financial targets for business divisions and risk limits, targets or measures for major risk categories throughout the DB Group. The setting of the risk appetite thus ensures that risk is proactively managed to the level desired by the DB Group Management Board and shareholders and is congruent with the DB Group's overall risk appetite statement. The DB Group Management Board reviews and approves the risk appetite on an annual basis to ensure that it is consistent with the DB Group strategy, business environment and stakeholder requirements. Risk appetite tolerance levels are set at different trigger levels, with clearly defined escalation and action schemes. In cases where the tolerance levels are breached, it is the responsibility of the Enterprise-wide Risk Management unit to bring it to the attention of respective risk committees, and ultimately the DB Group's Chief Risk Officer.

Amendments to the risk and capital strategy must be approved by the DB Group Chief Risk Officer or the full DB Group Management Board, depending on significance.

# 3.3 Risk Management Tools

The DB Group uses a comprehensive range of quantitative methodologies for assessing and managing risks. As a matter of policy, the DB Group continually assesses the appropriateness and the reliability of its quantitative tools and metrics in light of the DB Group's changing risk environment. Some of these tools are common to a number of risk categories, while others are tailored to the particular features of specific risk categories. The advanced internal tools and metrics the DB Group currently uses to measure, manage and report its risk are:

# 3.3.1 Economic Capital

Economic capital measures the amount of capital DB Group needs to absorb very severe unexpected losses arising from the DB Group's exposures. "Very severe" in this context means that economic capital is set at a level to cover with a probability of 99.98% the aggregated unexpected losses within one year. DB Group calculates economic capital for the default risk, transfer risk and settlement risk elements of credit risk, for market risk, for operational risk and for general business risk. DB Group continuously reviews and enhances its economic capital model as appropriate. It uses economic capital to show an aggregated view of its risk position from individual business lines up to its consolidated Group level. In addition, the Group considers economic capital, in particular for credit risk, when the Group measures the risk-adjusted profitability of its client relationships.

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# 3 Risk Management (continued)

# 3.3 Risk Management Tools (continued)

# 3.3.2 Expected Loss

The DB Group uses expected loss as a measure of the credit and operational risk. Expected loss is a measurement of the loss the DB Group can expect within a one-year period from these risks as of the respective reporting date, based on historical loss experience. When calculating expected loss for credit risk, the DB Group takes into account credit risk ratings, collateral, maturities and statistical averaging procedures to reflect the risk characteristics of different types of exposures and facilities. All parameter assumptions are based on statistical averages of up to seven years based on the DB Group's internal default and loss history as well as external benchmarks. The DB Group uses expected loss as a tool of the risk management process and as part of the DB Group's management reporting systems. The DB Group also considers the applicable results of the expected loss calculations as a component of its collectively assessed allowance for credit losses included in its financial statements. For operational risk the DB Group determines the expected loss from statistical averages of internal loss history, recent risk trends as well as forward looking expert estimates.

# 3.3.3 Value at Risk

The DB Group uses the value-at-risk approach to derive quantitative measures for trading book market risks under normal market conditions. The Group's value-at-risk figures play a role in both internal and external (regulatory) reporting. For a given portfolio, value-at-risk measures the potential future loss (in terms of market value) that, under normal market conditions, will not be exceeded with a defined confidence level in a defined period. The value-at-risk for a total portfolio represents a measure of diversified market risk (aggregated using pre-determined correlations) in that portfolio.

# 3.3.4 Stress Testing

Credit, market and operational risk as well as liquidity risk are subject to a program of regular stress tests. The DB Group Cross Risk Review Committee oversees the inventory of stress tests used for managing the DB Group's risk appetite, reviews the results and proposes management action, if required. The DB Group Cross Risk Review Committee monitors the effectiveness of the stress test process and drives continuous improvement of the DB Group's stress testing framework. It is supported by a dedicated DB Group Stress Testing Oversight Committee which has the responsibility for the definition of the DB Group-wide stress test scenarios, ensuring common standards and consistent scenarios across risk types, and reviewing the DB Group-wide stress test results. The stress testing framework at DB Group level comprises regular group-wide stress based on a consistent macroeconomic global downturn scenario, annual reverse and capital plan relevant stress test as well as ad-hoc scenarios.

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3 Risk Management (continued)

# 3.3 Risk Management Tools (continued)

# 3.3.4 Stress Testing (continued)

DB Group also supplements its risk type specific analysis of credit, market, operational and liquidity risk with stress testing. For credit risk management purposes, DB Group performs stress tests to assess the impact of changes in general economic conditions or specific parameters on its credit exposures or parts thereof as well as the impact on the creditworthiness of the DB Group's portfolio. For market risk management purposes, DB Group performs stress tests because value-at-risk calculations are based on relatively recent historical data, only purport to estimate risk up to a defined confidence level and assume good asset liquidity. Therefore, they only reflect possible losses under relatively normal market conditions. Stress tests help the DB Group determine the effects of potentially extreme market developments on the value of its market risk sensitive exposures, both on the DB Group's highly liquid and less liquid trading positions as well as its investments. The correlations between market risk factors used in the DB Group's current stress tests are estimated from historic volatile market conditions and proved to be consistent with those observed during recent periods of market stress. DB Group uses stress testing to determine the amount of economic capital the DB Group needs to allocate to cover its market risk exposure under the scenarios of extreme market conditions DB Group selects for its simulations. For operational risk management purposes, DB Group performs stress tests on its economic capital model to assess its sensitivity to changes in key model components, which include external losses. For liquidity risk management purposes, DB Group performs stress tests and scenario analysis to evaluate the impact of sudden stress events on its liquidity position.

# 3.4 Risk Reporting and Measurement Systems

The DB Group has centralised risk data warehouses and systems supporting regulatory reporting and external disclosures, as well as internal management reporting for credit, market, operational and liquidity risk. The DB Group's risk infrastructure incorporates the relevant legal entities and business divisions and provides the basis for tailor-made reporting on risk positions, capital adequacy and limit utilisation to the relevant functions on a regular and ad-hoc basis. Established units within DB Group Finance and Risk assume responsibility for measurement, analysis and reporting of risk while ensuring sufficient quality and integrity of risk related data.

The main reports on risk and capital management that are used to provide the central governance bodies with information relating to DB Group risk exposures are the following:

- DB Group's Risk & Capital Profile which is presented quarterly to the DB Group Management Board. It comprises an overview of the current risk, capital and liquidity situation of the DB Group incorporating information on regulatory capital and economic capital adequacy.

- Stress tests are performed quarterly and reported to the DB Group Management Board. These are supplemented, as required, by ad-hoc stress tests.

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# 3 Risk Management (continued)

# 3.5 Capital Management

The DB Group's Treasury function manages the DB Group's capital at group level and locally in each region. The allocation of financial resources, in general, and capital, in particular, favors business portfolios with the highest positive impact on the DB Group's profitability and shareholder value.

Treasury implements the DB Group's capital strategy, which itself is developed by the DB Group Capital and Risk Committee and approved by the DB Group Management Board. The Group is committed to maintain its sound capitalisation. Overall capital demand and supply are constantly monitored and adjusted, if necessary, to meet the need for capital from various perspectives. These include book equity based on IFRS accounting standards, regulatory capital and economic capital. Since October 2008, the Group's target for the Tier 1 capital ratio continued to be at 10% or above.

The allocation of capital, determination of the DB Group's funding plan and other resource issues are presented to and approved by the DB Group Capital and Risk Committee.

The DB Group conducts an annual planning process to determine the DB Group's future strategic direction, decide on key initiatives and allocate resources to the businesses. The DB Group's plan comprises profit and loss, capital supply and capital demand, other resources, such as headcount, and business-specific key performance indicators. This process is performed at the business division level comprising the next five years, with business unit details for the first three years. In addition, the first of the five years are detailed by quarter (operative plan). Based upon a range of economic scenarios, the business areas discuss their strategic development with the required risk management functions in order to align their revenue potential with the Group's risk appetite/resources. Group Strategy & Planning and Finance coordinate the strategic planning process and present the resulting strategic plan to the Group Executive Committee for discussion and final approval. The final plan is also presented to the DB Group Supervisory Board at the beginning of each year. The approved planned risk-weighted assets and capital deduction items form the basis for quarterly capital demand limits by business area. The risk and performance plans feed into DB Group's Treasury capital and liquidity planning. Depending on the development of risk-weighted assets and capital deduction items, DB Group's Treasury regularly updates contingency measures in light of the Group's Tier 1 capital ratio target.

Regional capital plans covering the capital needs of the DB Group's branches and subsidiaries are prepared on a semi-annual basis and presented to the DB Group Investment Committee. Local Asset and Liability Committees attend to the needs of legal and regulatory capital requirements under the stewardship of regional Treasury teams. Furthermore, they safeguard compliance with requirements such as restrictions on dividends allocable for remittance to Deutsche Bank AG or on the ability of the Group's subsidiaries to make loans or advances to the parent bank. In developing, implementing and testing the DB Group's capital and liquidity, the DB Group takes such legal and regulatory requirements into account.

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# 4 Credit Risk

Credit risk arises from all transactions that give rise to actual, contingent or potential claims against any counterparty, borrower or obligor. The DB Group distinguishes between three kinds of credit risk:

- Default risk is the risk that counterparties fail to meet contractual payment obligations.
- Country risk is the risk that the DB Group may suffer a loss, in any given country, due to any of the following reasons: a possible deterioration of economic conditions, political and social upheaval, nationalisation and expropriation of assets, government repudiation of indebtedness, exchange controls and disruptive currency depreciation or devaluation. Country risk includes transfer risk which arises when debtors are unable to meet their obligations owing to an inability to transfer assets to no residents due to direct sovereign intervention.
- Settlement risk is the risk that the settlement or clearance of transactions will fail. It arises whenever the exchange of cash, securities and/or other assets is not simultaneous.

# 4.1 Credit Risk Management Principles and Strategy

The key principle of credit risk management is client due diligence, which is aligned with the Group's country and industry portfolio strategies. Prudent client selection is achieved in collaboration with the Group's business line counterparts as a first line of defence. In all group divisions, consistent standards are applied in the respective credit decision processes.

The DB Group actively aims to prevent undue concentration and long tail-risks (large unexpected losses) by ensuring a diversified and marketable credit portfolio, effectively protecting the bank's capital in all market conditions. Client, industry, country and product-specific concentrations are actively assessed and managed against the Group's risk appetite.

The DB Group aims to avoid large directional credit risk on a counterparty and portfolio level by applying stringent underwriting standards combined with a pro-active hedging and distribution model and collateralisation of the Group's hold portfolio where feasible.

The DB Group is selective in taking outright cash risk positions unless secured, guaranteed and/or adequately hedged. Exceptions to this general principle are lower risk, short-term transactions and facilities supporting specific trade finance requests as well as low risk businesses where the margin allows for adequate loss coverage.

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# 4 Credit Risk (continued)

# 4.1 Credit Risk Management Principles and Strategy (continued)

The DB Group aims to secure its derivative portfolio through collateral agreements and may additionally hedge concentration risks to further mitigate credit risks from underlying market movements.

The DB Group manages credit risk in a coordinated manner at all relevant levels with the organisation. The following principles underpin the DB Group's approach to credit risk management:

- In all group divisions consistent standards are applied in the respective credit decision processes.
- The approval of credit limits for counterparties and the management of the DB Group's individual credit exposures must fit within the DB Group's portfolio guidelines and credit strategies.
- Every extension of credit or material change to a credit facility (such as its tenor, collateral structure or major covenants) to any counterparty requires credit approval at the appropriate authority level.
- The DB Group assigns credit approval authorities to individuals according to their qualifications, experience and training, and the DB Group reviews these periodically.

The DB Group measures and consolidates all credit exposures to each obligor on a global consolidated basis that applies across the consolidated DB Group.

# 4.2 Past Due Loans

The Bank considers loans to be past due once contractually agreed payments on principal and/or interest remain unpaid by the borrower. Generally the Bank distinguishes between loans that are less than three (3) months past due and loans being past due for three (3) months or more.

# 4.3 Impairment of Loans and Allowance for Loan Losses

Loans, advances and financing of the Bank are classified as impaired when they fulfill either of the following criteria:

- principal or interest or both are past due for three (3) months or more;
- where a loan is in arrears for less than three (3) months, the loan exhibits indications of significant credit weaknesses; or
- where an impaired loan has been rescheduled or restructured, the loan will continue to be classified as impaired until repayments based on the revised and/or restructured terms have been observed continuously for a period of six (6) months.

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# 4.3 Impairment of Loan and Allowance for Loan Losses (continued)

At each statement of financial position date, the Bank assesses whether there is objective evidence that a loan is impaired. A loan is impaired and impairment losses are incurred if:

- there is objective evidence of impairment as a result of a loss event that occurred after the initial recognitions of the loan and up to the reporting date,
- the loss event had an impact on the estimated future cash flows of the loan, and
- a reliable estimate of the loss amount can be made

Credit Risk Management's loss assessments are subject to regular review in collaboration with Group Finance. The results of this review are reported to and approved by an oversight committee comprised of Group Finance and Risk senior management.

To allow management to determine whether a loss event has occurred on an individual basis, all significant counterparty relationships are reviewed periodically. This evaluation considers current information and events related to the counterparty, such as the counterparty experiencing significant financial difficulty or a breach of contract, for example, default or delinquency in interest or principal payments.

If there is evidence of impairment leading to an impairment loss for an individual counterparty relationship, then the amount of the loss is determined as the difference between the carrying amount of the loan, including accrued interest, and the present value of expected future cash flows discounted at the loan's original effective interest rate of the effective interest rate established upon reclassification to loans, including cash flows that may result from foreclosure less costs for obtaining and selling the collateral. The carrying amount of the loans is reduced by the use of an allowance account and the amount of the loss is recognised in the profit or loss as a component of the provision for credit losses.

The collective assessment of impairment is principally to establish an allowance amount relating to loans that are either individually significant but for which there is no objective evidence of impairment, or are not individually significant but for which there is, on a portfolio basis, a loss amount that is probable of having occurred and is reasonably estimable.

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# 4 Credit Risk (continued)

# 4.4 Geographic distribution of credit exposures, broken down in significant areas by major types of gross credit exposures

Table 7

Credit Exposure			Geogr	aphy			31-Dec-13
	America	Europe	India	Malaysia	Singapore	Others	
Category	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	Total RM'000
Sovereigns/Central Banks	-	-	-	3,160,713	-	-	3,160,713
Banks, DFIs & MDBs	193,496	668,715	11,414	4,640,125	599,697	854,139	6,967,586
Public Sector Entities	-	-	-	14,390	-	-	14,390
Insurance Companies, Securities Firms and Fund Managers	-	-	-	5,101	-	-	5,101
Corporates	-	18	-	2,473,614	-	64,442	2,538,074
Regulatory Retails	-	-	-	1,114	-	-	1,114
Residential Mortgages	-	-	-	22,737	-	-	22,737
Other Asset	-	-	-	113,925	-	-	113,925
Equity Exposure	-	-	-	1,631	-	-	1,631
Defaulted Exposures	-	-	-	4,211	-	-	4,211
Grand Total	193,496	668,733	11,414	10,437,561	599,697	918,581	12,829,482

# Table 7.1

Credit Exposure			Geogr	aphy			31-Dec-12
	America	Europe	India	Malaysia	Singapore	Others	
Category	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	Total RM'000
Sovereigns/Central Banks	-	-	-	2,895,692	-	-	2,895,692
Banks, DFIs & MDBs	204,977	776,924	18,858	4,127,755	643,015	258,928	6,030,457
Public Sector Entities	-	-	-	21,530	-	-	21,530
Insurance Companies, Securities Firms and Fund Managers	-	-	-	5,019	-	-	5,019
Corporates	-	55,101	-	1,675,432	-	-	1,730,533
Regulatory Retails	-	-	-	887	-	-	887
Residential Mortgages	-	-	-	25,369	-	-	25,369
Other Asset	-	-	-	154,661	-	-	154,661
Equity Exposure	-	-	-	1,631	-	-	1,631
Defaulted Exposures	-	-	-	6,262	-	-	6,262
Grand Total	204,977	832,025	18,858	8,914,238	643,015	258,928	10,872,041

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# 4 Credit Risk (continued)

# 4.5 Distribution of exposures by sector or economic purpose, broken down by major types of gross credit exposures

# Table 8

Credit Exposure						Sector						31-Dec-13
Category	Construction	Education, Health & Others	Electricity, Gas &	Finance, Insurance, Real Estate & Business Activities	Household	Manufacturing	Mining & Quarrying	Others	Primary Agriculture	Transport, Storage & Communication	Wholesale & Retail Trade & Restaurants & Hotels	Total RM'000
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	
Sovereigns/Central Banks				3,160,713	-				-			3,160,713
Public Sector Entities				14,390	-			-	-			14,390
Banks, DFIs & MDBs				6,967,586		-	-		-			6,967,586
Insurance Companies, Securities Firms and Fund Managers			-	5,101	-	-	-		-			5,101
Corporates	135,509	44,674	40,000	608,405	-	866,423	156,234	3,293	259,777	115,574	308,185	2,538,074
Regulatory Retail			-		1,114				-	-		1,114
Residential Mortgages			-		22,737				-	-		22,737
Other Assets				113,925	-	-			-		-	113,925
Equity Exposure				1,631	-	-			-		-	1,631
Defaulted Exposures			-	-	4,211	-			-	-	-	4,211
Grand Total	135,509	44,674	40,000.00	10,871,751	28,062	866,423	156,234	3,293	259,777	115,574	308,185	12,829,482

# Table 8.1

Credit Exposure						Sector						31-Dec-12
Category	Construction	Education, Health & Others	Electricity, Gas & Water Supply	Finance, Insurance, Real Estate & Business Activities	Household	Manufacturing	Mining & Quarrying	Others	Primary Agriculture	Transport, Storage & Communicatio n	Wholesale & Retail Trade & Restaurants & Hotels	Total RM'000
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	
Sovereigns/Central Banks			-	2,895,692		-		-				2,895,692
Public Sector Entities			-	21,530		-		-				21,530
Banks, DFIs & MDBs			-	6,030,457		-						6,030,457
Insurance Companies, Securities Firms and Fund Managers												
			-	5,019		-		-				5,019
Corporates	67,643	44,469	3	282,111		704,178	133,116	3,483	19,501	183,843	292,186	1,730,533
Regulatory Retail			-		887			-				887
Residential Mortgages			-		25,369			-				25,369
Other Assets				154,661		-		-				154,661
Equity Exposure			-	1,631		-		-				1,631
Defaulted Exposures			-	-	4,786	1,476		-				6,262
Grand Total	67,643	44,469	3	9,391,101	31,042	705,654	133,116	3,483	19,501	183,843	292,186	10,872,041

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# 4 Credit Risk (continued)

# 4.6 Residual contractual maturity breakdown by major types of gross credit exposures

Table 9

Credit Exposure			31-Dec-13	
	Upto 1year	1-5 year	> 5 years	Total RM'000
Sovereigns/Central Banks	3,160,713	-	-	3,160,713
Public Sector Entities	5,190	9,200	-	14,390
Banks, DFIs & MDBs	2,644,237	2,876,510	1,446,839	6,967,586
Insurance Cos, Securities Firms & Fund Managers	2,071	-	3,030	5,101
Corporates	2,186,805	293,152	58,117	2,538,074
Regulatory Retail	1,114	-	-	1,114
Residential Mortgages	22,711	26	-	22,737
Other Assets	113,925	-	-	113,925
Equity Exposure	1,631	-	-	1,631
Defaulted Exposures	4,211	-	-	4,211
Grand Total	8,142,608	3,178,888	1,507,986	12,829,482

## Table 9.1

Credit Exposure		Maturity		31-Dec-12
Category	Upto 1year	1-5 year	> 5 years	Total RM'000
Sovereigns/Central Banks	2,895,692	-	-	2,895,692
Public Sector Entities	-	21,530	-	21,530
Banks, DFIs & MDBs	1,326,877	2,902,673	1,800,907	6,030,457
Insurance Cos, Securities Firms & Fund Managers	2,707	-	2,312	5,019
Corporates	1,422,301	223,611	84,621	1,730,533
Regulatory Retail	887	-	-	887
Residential Mortgages	25,369	-	-	25,369
Other Assets	154,661	-	-	154,661
Equity Exposure	1,631	-	-	1,631
Defaulted Exposures	4,786	1,476	-	6,262
Grand Total	5,834,911	3,149,290	1,887,840	10,872,041

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# 4 Credit Risk (continued)

# 4.7 Impaired loans and impairment provisions by sector

Table 10: Impaired loans, advances and financing analysed by economic purpose which are wholly incurred in Malaysia are as follows:

	Group a 2013 RM'000	and Bank 2012 RM'000
Manufacturing Purchase of landed properties - residential Others	- 4,567 47	3,209 5,196 43
	4,614	8,448

# 4.8 Reconciliation of loan impairment provisions

Table 11: Movements in gross impaired loans, advances and financing which are all wholly incurred in Malaysia:

	Group a	nd Bank
	2013	2012
	RM'000	RM'000
Balance at 1 January	8,448	9,867
Classified as impaired during the year	2,082	2,718
Reclassified as non-impaired during the year	(1,613)	(1,507)
Amount recovered	(4,303)	(2,630)
At 31 December	4,614	8,448
Gross impaired loans as a percentage of gross loans, advances and financing	0.23%	1.18%

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# 4 Credit Risk (continued)

# 4.8 Reconciliation of loan impairment provisions (continued)

Table 11.1: Movements in collective assessment allowance for impaired loans, advances and financing which are all wholly incurred in Malaysia:

	Group and B	ank
	2013	2012
	RM'000	RM'000
Collective Assessment Allowance		
At 1 January	6,961	7,771
Allowance / (Reversal) made during the year	3,662	(810)
At 31 December	10,623	6,961

Table 11.2: Movements in individual assessment allowance for impaired loans, advances and financing which are all wholly incurred in Malaysia:

	Group and Bank					
	2013	2013	2012	2012		
	RM'000	RM'000	RM'000	RM'000		
Individual Assessment Allowance	Household	Manufacturing	Household	Manufacturing		
At 1 January	453	1,733	493	2,260		
Allowance made during year:	178	150	162	702		
Amount recovered	(228)	(1,883)	(202)	(1,229)		
At 31 December	403	-	453	1,733		
Direct impact to Income Statement:						
Impairment recovered	(228)	(1,883)	(202)	(1,229)		
	(228)	(1,883)	(202)	(1,229)		

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# 4 Credit Risk (continued)

# 4.9 Standardised Approach to Credit Risk

Under the standardised approach for credit risk, the determination of capital requirements is based on an approach that links predefined risk weights by BNM to predefined asset class to which the credit exposure is assigned across sovereigns, central banks, public sector entities, banks, corporates, residential mortgages, regulatory retail portfolios, non-performing loans, high risk exposures and other assets. These credit exposures are risk-weighted based on recognised external credit ratings.

For Sovereigns, Corporates and Banking Institutions, external ratings are used to assign risk weights. These external ratings must come from BNM approved rating agencies, known as External Credit Assessment Institutions ("ECAI"); namely

- (a) Standard & Poor's ("S&P")
- (b) Moody's Investors Services ("Moody's")
- (c) Rating Agency Malaysia Berhad ("RAM")
- (d) Malaysian Rating Corporation Berhad ("MARC")

The Bank uses ratings from these agencies as part of its day to day business. External ratings for the counterparty are determined as soon as a relationship is established and these ratings are tracked and kept updated. Assessments provided by approved ECAI are mapped to credit quality steps as prescribed by BNM. Where a counterparty or exposure is rated by more than one ECAI, the second highest rating is used to determine the risk weight.

The following is a summary of the rules governing the assignment of risk weights under the Standardised Approach. Each exposure must be assigned to one of the five credit quality rating categories defined in the table below. For counterparty exposure class of Banking Institutions, those with original maturity of below three months and denominated in RM are all risk-weighted at 20% regardless of credit rating.

Rating Category	Standard & Poor's Rating Services (S&P)	Moody's Investors Service (Moody's)	Risk weight
1	AAA to AA-	Aaa toAa3	0%
2	A+ to A-	A1 to A3	20%
3	BBB+ to BBB-	Baa1 to Baa3	50%
4	BB+ to B-	Ba1 to B3	100%
5	CCC+ to D	Caa1 to C	150%
Unrated			100%

#### Sovereigns and Central Banks

#### Banking Institutions

Rating Category	S&P	Moody's	RAM Rating Services Berhad (RAM)	Malaysian Rating Corporation Berhad (MARC)	Risk weight	Risk weight (original maturity of 6 months or less)	Risk weight (original maturity of 3 months or less)
1	AAA to AA-	Aaa to Aa3	AAA to AA3	AAA to AA-	20%	20%	
2	A+ to A-	A1 to A3	A1 to A3	A+ to A-	50%	20%	
3	BBB+ to BBB-	Baa1 to Baa3	BBB1 to BBB3	BBB+ to BBB-	50%	20%	20%
4	BB+ to B-	Ba1 to B3	BB1 to B3	BB+ to B-	100%	50%	
5	CCC+ to D	Caa1 to C	C1 to D	C+ to D	150%	150%	
Unrated					50%	20%	

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# 4 Credit Risk (continued)

# 4.9 Standardised Approach to Credit Risk (continued)

Corporates

Rating Category	S&P	Moody's	RAM	MARC	Risk weight
1	AAA to AA-	Aaa to Aa3	AAA to AA3	AAA to AA-	20%
2	A+ to A-	A1 to A3	A1 to A3	A+ to A-	50%
3	BBB+ to BB-	Baa1 to Ba3	BBB1 to BB3	BBB+ to BB-	100%
4	B+ to D	B1 to C	B1 to D	B+ to D	150%
Unrated					100%

# Table 12: Rated and Unrated Counterparties (2013)

	Ratings of Sovereigns and Central Banks by Approved ECAIs								
CREDIT EXPOSURE (31-Dec-2013)	Moodys	Aaa to Aa3	A1 to A3	Baa1 to Baa3	B1 to B3	Caa1 to C	Unrated		
	S&P	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated		
On and Off Balance-Sheet Exposures									
Sovereigns/Central Banks		-	3,160,713	-	-	-	-		
Total	3,160,713	-	3,160,713	-	-	-	-		

		Ratings of Banking Institutions by Approved ECAIs								
CREDIT EXPOSURE (31-Dec-2013)	Moodys	Aaa to Aa3	A1 to A3	Baa1 to Baa3	B1 to B3	Caa1 to C	Unrated			
	S&P	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated			
	RAM	AAA to AA3	A1 to A3	BBB1 to BBB3	BB1 to B3	C1 to D	Unrated			
	MARC	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	C+ to D	Unrated			
On and Off Balance-Sheet Exposures										
Banks, Development Financial Institutions & MDBs		2,955,232	2,526,349	411,010	-	-	1,074,995			
Total	6,967,586	2,955,232	2,526,349	411,010	-	-	1,074,995			

	Ratings Corporate by Approved ECAIs								
CREDIT EXPOSURE (31-Dec-2013)	Moodys	Aaa to Aa3	A1 to A3	Baa1 to Ba3	B1 to C	Unrated			
	S&P	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated			
	RAM	AAA to AA3	A to A3	BBB1 to BB3	B to D	Unrated			
	MARC	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated			
<u>On and Off Balance-Sheet Exposures</u> <u>Credit Exposures (using Corporate Risk Weights)</u>									
Public Sector Entities		-	-	-	-	14,390			
Insurance Cos, Securities Firms & Fund Managers		-	-	-	-	5,101			
Corporates		29,352	86,916	11,988	-	2,409,818			
Regulatory Retail		-	-	-	-	1,114			
Residential Mortgages		-	-	-	-	22,737			
Other Assets		-	2,956	-	-	110,969			
Equity Exposure		1,348	-	-	-	283			
Defaulted Exposure		-	-	-	-	4,211			
Total	2,701,183	30,700	89,872	11,988	-	2,568,623			

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# 4 Credit Risk (continued)

# 4.9 Standardised Approach to Credit Risk (continued)

### Table 12.1: Rated and Unrated Counterparties (2012)

	Ratings of Sovereigns and Central Banks by Approved ECAIs								
CREDIT EXPOSURE (31-Dec-2012)	Moodys	Aaa to Aa3	A1 to A3	Baa1 to Baa3	B1 to B3	Caa1 to C	Unrated		
	S&P	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated		
On and Off Balance-Sheet Exposures									
Sovereigns/Central Banks		-	2,895,692	-	-	-	-		
Total	2,895,692	-	2,895,692	-	-	-	-		

Ratings of Banking Institutions by Approved ECAIs									
CREDIT EXPOSURE (31-Dec-2012)	Moodys	Aaa to Aa3	A1 to A3	Baa1 to Baa3	B1 to B3	Caa1 to C	Unrated		
	S&P	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	CCC+ to D	Unrated		
	RAM	AAA to AA3	A1 to A3	BBB1 to BBB3	BB1 to B3	C1 to D	Unrated		
	MARC	AAA to AA-	A+ to A-	BBB+ to BBB-	BB+ to B-	C+ to D	Unrated		
On and Off Balance-Sheet Exposures									
Banks, Development Financial Institutions & MDBs		2,706,953	2,886,615	276,869	-	-	160,020		
Total	6,030,457	2,706,953	2,886,615	276,869	-	-	160,020		

		Rating	s Corporate	by Approved	ECAIs	
CREDIT EXPOSURE (31-Dec-2012)	Moodys	Aaa to Aa3	A1 to A3	Baa1 to Ba3	B1 to C	Unrated
	S&P	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
	RAM	AAA to AA3	A to A3	BBB1 to BB3	B to D	Unrated
	MARC	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
On and Off Balance-Sheet Exposures Credit Exposures (using Corporate Risk Weights)						
Public Sector Entities		-	-	-	-	21,530
Insurance Cos, Securities Firms & Fund Managers		-	-	-	-	5,019
Corporates		42,194	107,496	21,485	-	1,559,358
Regulatory Retail		-	-	-	-	887
Residential Mortgages		-	-	-	-	25,369
Other Assets		-	10,455	-	-	144,206
Equity Exposure		1,348	-	-	-	283
Defaulted Exposure		-	-	-	-	6,262
Total	1,945,892	43,542	117,951	21,485	-	1,762,914

The Bank has opted for the comprehensive approach for credit risk mitigation ("CRM") which takes into account the scaling factor when applying the standard haircut.

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#### 4 Credit Risk (continued)

### 4.9 Standardised Approach to Credit Risk (continued)

The following table shows the DBMB Group's exposure values in the standardised approach by risk weight. The information is shown after credit risk mitigation obtained in the form of eligible financial collateral, guarantees and credit derivatives.

Table 13 - Risk Weights under the Standardised Approach (2013)

	-													31-Dec-2013
					Exposure	es after Netting	& Credit Risk I	Aitigation						
Risk Weights	Sovereigns and Central Banks	Public Sector Entities	and MDBs	Insurance Companies, Securities Firms and Fund Managers	Corporates	Regulatory Retail	Residential Mortgages	Assets	Other Assets	Investment	Securitisation	Exposures	Total Exposures after Netting and Credit Risk Mitigation	Total Risk Weighted Assets
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000		RM'000	RM'000	RM'000		RM'000
0%	144,808	-	-	-	-	-	-	-	2,956	-	-	-	147,764	-
20%	-	-	2,859,651	-	29,352	-	-	-	-	-	-	-	2,889,003	577,801
35%	-	-	2 702 002	-	-	-	21,931	-	-	-	-	-	21,931	7,676
50% 75%	-	-	3,792,083	-	87,366	1,114	781	-	-	-	-	-	3,880,230 1,114	1,940,115 835
100%	-	14,390	4,669	5,101	2,420,931	1,114	4,211	-	110,970	-	-	1,611		2,561,883
1250%	-	14,550	4,003	3,101	2,420,331		4,211	-	110,370			20		2,301,865
120070		_			_	_	_		_		_	20	20	200
Total														
Exposures	144,808	14,390	6,656,403	5,101	2,537,649	1,114	26,923	-	113,926	-	-	1,631	9,501,945	5,088,560
Risk- Weighted Assets by Exposures	-	14,390	2,472,641	5,101	2,470,485	835	12,277	-	110,970	-	-	1,861	5,088,560	
Average Risk Weight	-	100.0%	37.1%	100.0%	97. <b>4</b> %	75.0%	45.6%	0.0%	97.4%	0.0%	0.0%	114.1%	53.6%	
Deduction from Capital Base	-	-	-	-	-	-	-	-	-	-	-	-	-	

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4 Credit Risk (continued)

# 4.9 Standardised Approach to Credit Risk (continued)

Table 13.1 - Risk Weights under the Standardised Approach (2012)

												31-Dec-2012		
					Exposure	es after Netting	& Credit Risk I	Aitigation						
Risk Weights	Sovereigns and Central Banks	Public Sector Entities	Banks, DFIs and MDBs	Insurance Companies, Securities Firms and Fund Managers	Corporates	Regulatory Retail	Residential Mortgages	Higher Risk Assets	Other Assets	Specialised Financing/Inv estment	Securitisation	Equity Exposures	Total Exposures after Netting and Credit Risk Mitigation	Total Risk Weighted Assets
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000		RM'000	RM'000			RM'000
0%	138,832	-	-	-	-	-	-	-	2,420	-	-	20		-
20%	-	-	2,631,791	-	42,193	-	-	-	-	-	-	1,348	1 N N	535,066
35%	-	-	-	-	-	-	24,288		-	-	-	-	24,288	8,501
50%	-	-	3,181,933	-	74,259		1,063	-	-	-	-	-	3,257,255	1,628,627
75% 100%	-	21,530	-	5,019	- 1,614,006	887	4,786	-	152,241	-	-	- 263	887 1,797,845	665 1,797,846
1250%	-	21,550	-	5,019	1,014,000	-	4,700	-	152,241	-	-	203	1,797,045	1,797,040
123070	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Exposures	138,832	21,530	5,813,724	5,019	1,730,458	887	30,137	-	154,661	-	-	1,631	7,896,879	3,970,705
Risk- Weighted Assets by Exposures		21,530	2,117,324	5,019	1,659,575	665	13,818		152,241		-	533	3,970,705	
Average Risk Weight	-	100.0%	36.4%	100.0%	95.9%	75.0%	45.9%	0.0%	98.4%	0.0%	0.0%	32.7%	50.3%	
Deduction from Capital Base	-	-	-	-	-	-	-	-	-	-	-	-	-	

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# 4 Credit Risk (continued)

# 4.10 Credit Risk Mitigation under Standardised Approach

In addition to determining counterparty credit quality and the DB Group's risk appetite. Various risk mitigation techniques are proactively employed in order to reduce the risk in the Bank's credit portfolio. Risk mitigants are predominantly considered in three broad categories:

- Risk transfers, which shift the probability of default risk of an obligor to a third party;
- Collateral, which improves the recovery of obligations; and
- Netting, which reduces the credit risk exposure from derivatives and repo-style transactions.

Risk transfers to third parties form a key part of the Bank's overall risk management process and are executed in various forms, including outright sales, single name and portfolio hedging.

Collateral is used in various forms in order to mitigate the inherent risk in Bank's credit portfolio by reducing the loss severity of individual transactions.

For CRM purposes, the Bank adopts the comprehensive approach for collateralised transactions which allows greater offset of collateral against exposures, by effectively reducing the exposure amount by the value ascribed to the collateral. The collateral value is subject to standard supervisory haircuts and collateral haircuts.

To mitigate credit risk from derivatives, the Bank makes frequent use of margining arrangements. In these cases, counterparties post collateral periodically (usually daily) in the form of cash or liquid securities to cover outstanding trading positions. The Bank also engages in reciprocal margining agreements with counterparties under ISDA agreements where the Credit Support Annex ("CSA") contain provisions whereby margining thresholds will vary in relation to the credit ratings of the respective parties.

For capital adequacy purposes, eligible cash collateral is deducted from the gross credit exposure and this net balance will be used as the basis of calculating the capital requirement. For non-cash collateral, a regulatory haircut is applied to both the gross credit exposure and the value of the collateral, and these adjusted amounts are used as the basis of calculating the capital requirement.

Table 14 shows gross credit exposures by Basel II portfolio (Corporate, Sovereign and Bank) under the Standardised approach and the amount of risk exposure which is mitigated by BNM's defined eligible collateral, guarantees or credit derivatives.

# Concentrations within Credit Risk Mitigation

Concentrations within credit risk mitigations taken may occur if a number of guarantors and credit derivative providers with similar economic characteristics are engaged in comparable activities with changes in economic or industry conditions affecting their ability to meet contractual obligations.

The Bank uses a comprehensive range of quantitative tools and metrics to monitor its credit risk mitigating activities. Limits are established across all product categories including guarantees and credit derivative exposures used as risk mitigation. Limits exist at an individual guarantor or credit derivative provider level as part of the general credit risk management process and are also monitored on a portfolio basis with regard to industries, countries and other factors.

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# 4 Credit Risk (continued)

# 4.10 Credit Risk Mitigation under Standardised Approach (continued)

Guarantees and credit derivative contracts are primarily entered into with banks and insurance companies. The majority of these exposures carry a rating within the investment grade band.

Table 14 Credit Risk Mitigation (2013)

				31-Dec-2013
Exposure Class	Exposures	Exposures Covered	Exposures	Exposures
	before CRM	by	Covered by	Covered by
		Guarantees/Credit	-	Other Eligible
		Derivatives	Collateral	Collateral
Credit Risk	RM'000	RM'000	RM'000	RM'000
On-Balance Sheet Exposures				
Sovereigns/Central Banks	3,133,981	-	3,015,904	-
Public Sector Entities	-	-	-	-
Banks, Development Financial Institutions and Multilateral Development Banks	1,648,743	-	-	-
Insurance Companies, Securities Firms and Fund Managers	-	-	-	-
Corporates	1,014,295	-	-	-
Regulatory Retail	1,114	-	-	-
Residential Mortgages	22,711	-	-	-
Higher Risk Assets	-	-	-	-
Other Assets	113,927	-	-	-
Equity Exposure	1,631	-	-	-
Defaulted Exposures	4,211	-	-	-
Total On-Balance Sheet Exposures	5,940,613	-	3,015,904	-
Off-Balance Sheet Exposures				
OTC Derivatives	6,785,219	228,575	311,633	-
Credit Derivatives	103,650	-	-	-
Defaulted Exposures	-	-	-	-
Total for Off-Balance Sheet	6,888,869	228,575	311,633	-
Exposures				
Total On and Off- Balance Sheet Exposures	12,829,482	228,575	3,327,537	-

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#### 4 Credit Risk (continued)

# 4.10 Credit Risk Mitigation under Standardised Approach (continued)

# Table 14.1 Credit Risk Mitigation (2012)

				31-Dec-2012
Exposure Class		Exposures Covered	Exposures	Exposures
	before CRM	by	Covered by	
		Guarantees/Credit	-	Other Eligible
		Derivatives	Collateral	Collateral
Credit Risk	RM'000	RM'000	RM'000	RM'000
On-Balance Sheet Exposures				
Sovereigns/Central Banks	2,880,024	-	2,756,860	-
Public Sector Entities	-	-	-	-
Banks, Development Financial Institutions and Multilateral Development Banks	650,491	-	-	-
and multilateral Development banks				
Insurance Companies, Securities Firms and Fund Managers	-	-	-	-
Corporates	669,419	-	-	-
Regulatory Retail	887	-	-	-
Residential Mortgages	25,351	-	-	-
Higher Risk Assets	-	-	-	-
Other Assets	154,661	-	-	-
Equity Exposure	1,631	-	-	-
Defaulted Exposures	6,262	-	-	-
Total On-Balance Sheet Exposures	4,388,726	-	2,756,860	-
Off-Balance Sheet Exposures				
OTC Derivatives	6,410,946	275,143	218,302	-
Credit Derivatives	72,369	-	-	-
Defaulted Exposures	-	-	-	-
Total for Off-Balance Sheet	6,483,315	275,143	218,302	-
Exposures	- *			
Total On and Off- Balance Sheet Exposures	10,872,041	275,143	2,975,162	-

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# 4 Credit Risk (continued)

# 4.11 Off Balance Sheet Exposures and Counterparty Credit Risk (CCR)

# **Credit Exposure**

The Bank defines its credit exposure as all transactions where losses might occur due to the fact that counterparties may not fulfill their contractual payment obligations. Counterparty credit exposure arises from the Bank's traditional non-trading lending activities which include elements such as loans and contingent liabilities. Counterparty credit exposure also arises via the Bank's direct trading activity with clients in certain instruments which include OTC derivatives, FX forwards and Forward Rate Agreements. A default risk also arises from the Bank's positions in traded credit products such as bonds. The Bank calculates the gross amount of the exposure without taking into account any collateral, other credit enhancement or credit risk mitigating transactions. In Table 15 below, the Bank shows details about several of its main credit exposure categories, namely loans, irrevocable lending commitments, contingent liabilities, over-the-counter ("OTC") derivatives, tradable assets and repo style transactions following the FRS-principles for consolidation.

# **Credit Exposure from Derivatives**

Exchange-traded derivative transactions (e.g., futures and options) are regularly settled through a central counterparty, the rules and regulations of which provide for daily margining of all current and future credit risk positions emerging out of such transactions.

The credit risk arising from all financial derivatives is managed as part of the overall lending limits to banks and customers. Also, the Bank enters into collateral support annexes ("CSA") to master agreements in order to further reduce the Bank's derivatives-related credit risk. These CSA generally provide risk mitigation through periodic (usually daily) margining of the covered exposure. The CSA also provides for the right to terminate the related derivative transactions upon the counterparty's failure to honor a margin call. As with netting, when the Bank believes the CSA is enforceable, the Bank reflects this in its exposure measurement.

### Exposure value calculation

In respect of exposure values calculation for regulatory capital purposes, OTC traded products are calculated according to the Counterparty Credit Risk ("CCR") mark to market method. This is calculated as a sum of the current replacement cost and the potential future credit exposure. The current replacement cost is the MYR equivalent amount owed by the counterparty to the Bank for various financial derivative transactions. The potential future credit exposure is an add-on based on a percentage of the notional principal of each transaction. Such percentages are prescribed by BNM in the Basel II - RWCAF guidelines and vary according to the underlying asset class and tenor of each trade.

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# 4 Credit Risk (continued)

# 4.11 Off Balance Sheet Exposures and Counterparty Credit Risk (CCR) (continued)

## Credit Risk Limit Setting and Monitoring Credit Limits

Credit limits set forth the maximum credit exposures the Bank is willing to assume over specified periods. They relate to products, conditions of the exposure and other factors. Credit limits are established by the DB Group Credit Risk Management function via the execution of assigned credit authorities. Credit authority reflects the mandate to approve new credit limits as well as increases or the extension of existing credit limits. Credit authority is generally assigned to individuals as personal credit authority according to the individual's professional qualification and experience.

Ongoing active monitoring and management of credit risk positions is an integral part of the Bank's credit risk management activities. Monitoring tasks are primarily performed by the divisional risk units in close cooperation with the Bank's portfolio management function.

Credit counterparties are allocated to credit officers within specified divisional risk units which are aligned to types of counterparty (such as Financial Institution or Corporate). The individual credit officers within these divisional risk units have the relevant expertise and experience to manage the credit risks associated with these counterparties and their associated credit related transactions. It is the responsibility of each credit officer to undertake ongoing credit monitoring for their allocated portfolio of counterparties. The Bank also has procedures in place intended to identify at an early stage credit exposures for which there may be an increased risk of loss. In instances where the Bank has identified counterparties where problems might arise, the respective exposure is generally placed on a watchlist. The Bank aims to identify counterparties that, on the basis of the application of the Bank's risk management tools, demonstrate the likelihood of problems well in advance in order to effectively manage the credit exposure and maximise the recovery. The objective of this early warning system is to address potential problems while adequate options for action are still available. This early risk detection is a tenet of the Bank's credit culture and is intended to ensure that greater attention is paid to such exposures.

### Credit Ratings Downgrade

The Bank has collateral arrangements under CSA which contains rating triggers as at 31 December 2013. In the event of one-notch downgrade, additional collateral required to be posted was estimated at RM 70.0 million.

### **Credit Derivatives**

The Bank has no credit derivatives transactions for its own credit portfolio except for its intermediation activities.

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# 4 Credit Risk (continued)

# 4.11 Off Balance Sheet Exposures and Counterparty Credit Risk (CCR) (continued)

Table 15: Off-Balance Sheet and Counterparty Credit Risk (2013)

31-Dec-2013		Positive Fair Value of Derivative	Credit Equivalent	Risk Weighted
Group and Bank	Principal Amount	Contracts	Amount	Assets
	RM'000	RM'000	RM'000	RM'000
Direct Credit Substitutes	-		-	-
Transaction related contingent Items	1,371,994		685,997	544,681
Short Term Self Liquidating trade related contingencies	102,261		20,452	18,181
Foreign exchange related contracts				
One year or less	27,511,319	434,354	844,805	327,901
Over one year to five years	19,269,118	543,250	1,631,374	735,783
Over five years	3,470,145	70,414	528,089	180,903
Interest/Profit rate related contracts				
One year or less	22,976,056	13,074	52,108	13,828
Over one year to five years	49,798,208	246,246	1,395,454	455,849
Over five years	12,184,701	162,951	979,894	348,969
Equity related contracts				
One year or less	-	-	-	-
Over one year to five years	171,005	620	21,091	10,498
Over five years	-	-	-	-
Credit Derivative Contracts				
One year or less	-	-	-	-
Over one year to five years	1,775,755	29,818	103,650	25,969
Over five years	-	-	-	-
Other commitments, such as formal standby facilities and credit lines, with an original maturity of over one year	51	-	26	26
Other commitments, such as formal standby facilities and credit lines, with an original maturity of up to one year				
	3,129,647		625,929	591,024
Total	141,760,260	1,500,727	6,888,869	3,253,612

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# 4 Credit Risk (continued)

# 4.11 Off Balance Sheet Exposures and Counterparty Credit Risk (CCR) (continued)

Table 15.1: Off-Balance Sheet and Counterparty Credit Risk (2012)

		Positive Fair		
31-Dec-2012		Value of Derivative	Credit Equivalent	Risk Weighted
Group and Bank	Principal Amount	Contracts	Amount	Assets
	RM'000	RM'000	RM'000	RM'000
Direct Credit Substitutes	-		-	-
Transaction related contingent Items	1,405,487		702,743	553,732
Short Term Self Liquidating trade related contingencies	71,405		14,281	11,537
Foreign exchange related contracts				
One year or less	14,272,430	49,742	222,531	108,755
Over one year to five years	14,336,298	257,990	1,187,330	510,537
Over five years	5,075,046	168,448	868,814	360,678
Interest/Profit rate related contracts				
One year or less	25,729,967	31,254	79,918	26,236
Over one year to five years	60,462,549	205,924	1,831,124	587,114
Over five years	11,973,104	291,718	1,100,680	349,787
Equity related contracts				
One year or less	821,382	4,946	87,276	43,255
Over one year to five years	277,623	776	34,092	16,988
Over five years	-	-	-	-
Credit Derivative Contracts				
One year or less	-	-	-	-
Over one year to five years	1,147,715	20,957	72,369	19,366
Over five years	-	-	-	-
Other commitments, such as formal standby facilities and credit lines, with an original maturity of over one year				
Other commitments, such as formal standby facilities and credit lines, with an original maturity	-		-	-
of up to one year	1,410,783		282,157	260,628
Total	136,983,789	1,031,755	6,483,315	2,848,613

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# 5 Market Risk

Market risk arises from the uncertainty concerning changes in market prices and rates (including interest rates, equity prices, foreign exchange rates and commodity prices), the correlations among them and their levels of volatility.

The primary objective of DB Group Market Risk Management is to ensure that the DB Group's business units optimise the risk-reward relationship and do not expose it to unacceptable losses. To achieve this objective, DB Group Market Risk Management works closely together with risk takers (the business units) and other control and support groups.

# 5.1 Market Risk Management Framework

The DB Group's primary instrument to manage trading market risk is the limit setting process. The DB Group's Management Board, supported by DB Group Market Risk Management, which is part of the DB Group's independent risk function, sets a Group-wide value-at-risk and economic capital limits for the market risk in the trading book. DB Group Market Risk Management sub-allocates this overall limit to the group divisions and individual business areas based on anticipated business plans and risk appetite. Within the individual business areas, the DB Group business heads or the DB Group Market Risk Management limit down to individual portfolios or geographical regions. VaR limits for the Bank are endorsed by the BRMC and the Bank's Board of Directors ("BOD").

The majority of the interest rate and foreign exchange risks arising from non-trading assets and liability positions has been transferred through internal hedges to Global Markets within the Bank and is thus managed on the basis of value-at-risk as reflected in our trading value-at-risk numbers. For the remaining risks that have not been transferred through those hedges, in general foreign exchange risk is mitigated through match funding the investment in the same currency.

# 5.2 Quantitative Risk Management Tools

### Value-At-Risk

Value-at-risk ("VaR") is a quantitative measure of the potential loss (in value) of trading positions due to market movements that will not be exceeded in a defined period of time and with a defined confidence level.

The DB Group's value-at-risk for the trading businesses is based on its own internal value-at-risk model, which is calculated using a 99% confidence level and a holding period of one day. This means the DB Group estimates that there is a 1 in 100 chance that a mark-to-market loss from the DB Group's trading positions will be at least as large as the reported value-at-risk.

The DB Group uses historical market data to estimate value-at-risk, with an equally weighted 261 trading day history. The calculation employs a Monte Carlo simulation technique, and the DB Group assumes that changes in risk factors follow a certain distribution, e.g. normal or logarithmic normal distribution. To determine the DB Group's aggregated value-at-risk, the DB Group uses observed correlations between the risk factors during this 261 trading day period.

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5 Market Risk (continued)

# 5.2 Quantitative Risk Management Tools (continued)

# Value-At-Risk (Continued)

The DB Group's value-at-risk model is designed to take into account the following risk factors: interest rates, credit spreads, equity prices, foreign exchange rates and commodity prices, as well as their implied volatilities and common basis risk. The model incorporates both linear and, especially for derivatives, non-linear effects of the risk factors on the portfolio value.

The value-at-risk measure enables the DB Group to apply a constant and uniform measure across all of the DB Group's trading businesses and products. It allows a comparison of risk in different businesses, and also provides a means of aggregating and netting positions within a portfolio to reflect correlations and offsets between different asset classes. Furthermore, it facilitates comparisons for the DB Group's market risk both over time and against the daily trading results.

The DB Group continuously analyses potential weaknesses of the DB Group's value-at-risk model using statistical techniques such as back-testing, but also rely on risk management experience and expert opinion. Back-testing provides an analysis of the predictive power of the value-at-risk calculations based on actual experience. The DB Group compares the hypothetical daily profits and losses under the buy-and-hold assumption with the estimates from the DB Group's value-at-risk model.

The value-at-risk measures are used by the Bank for internal control purposes. The regulatory capital computation for market risk is based on the Standardised Approach prescribed by BNM.

# 5.3 Standardised Approach to Market Risk

Under the standardised approach for market risk defined by BNM, the market risk capital charge is divided into interest / profit rate risk, equity risk, foreign exchange risk and commodities risk charges. The capital charges for interest / profit rate and equity are applied to the current market value of the interest / profit rate and equity related financial instruments or positions in the trading book. The capital charge for foreign exchange risk and commodities risk however are applied to all foreign currency and commodities positions. Some of the foreign exchange commodity positions will be reported and hence evaluated at market value, while some may be reported and evaluated at book value.

The Standardised market risk approach is based on a building block approach where standardised supervisory capital charge is applied separately to each risk category. Interest / profit rate sensitive instruments are normally affected by general risk charges in market interest / profit rate, known as general risk and charges in factors related to a specific issuer, in particular issuer's credit quality, which would affect the instrument, known as specific risk.

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# 5 Market Risk (continued)

# 5.3 Standardised Approach to Market Risk (continued)

## Interest / profit rate risk

The capital requirements for general risk are designed to capture the risk of loss arising from changes in market interest / profit rate. Positions are allocated across a maturity ladder template of time bands and the capital charge is then calculated as the sum of four components:

- The net short or long weighted position across the entire time bands.
- The smaller proportion of the matched positions in each time band to capture basis risk
- The larger proportion of the matched positions across different time bands to capture yield curve risk; and
- A net charge for positions in options, where appropriate.

### Foreign exchange risk

Under the standardised approach, single currency position and the risk inherent in a banking institution's mix of net long and short positions in different currencies need to be measured, and capital charge of 8% of the higher total net long or total net short foreign currency position will be applied.

### 5.4 Risk weighted assets and capital requirements for market risk

Table 16: Risk weighted assets and capital requirements for market risk

	31-Dec-2013	31-Dec-2012
Minimum Capital Requirement at 8%	Standardised Approach	Standardised Approach
Interest Rate Risk	197,028	320,392
Equity Position Risk	-	-
Foreign Exchange Risk	140,847	76,596
Commodity Risk	-	-
Options	43,917	38,782
Total Risk Weighted Assets for Market Risk	4,772,403	5,447,128

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# 6 Operational Risk

Operational risk is the potential failure (including legal and regulatory allegations) in relation to employees, contractual specifications and documentation, technology, infrastructure failure and disasters, external influences and customer relationships. This excludes business and reputational risk.

Particular prominent examples of operational risks are the following:

- Fraud Risk arises from an intentional act or omission involving dishonesty, for personal and/or business gain or to avoid personal and/or business loss such as falsification and/or alteration of records and/or reports, facilitation, breach of trust, intentional omission, misrepresentation, concealment, misleading, and abuse of position in order to obtain personal gain, business advantage and/or conceal improper/ unauthorized activity.
- Business Continuity Risk is the risk of incurring losses resulting from the interruption of normal business activities. Interruptions can be caused by: deliberate acts such as sabotage, terrorism, bomb threats, strikes, riots and assaults on the bank's staff; natural calamities such as hurricanes, snow storms, floods, and earthquakes; or other unforeseen incidents such as accidents, fires, explosions, utility outrages, and political unrest.
- Regulatory Compliance Risk is the potential that we may incur regulatory sanctions (such as restrictions on business activities or enhanced reporting requirements), financial and/or reputational damage arising from its failure to comply with applicable laws, rules and regulations.
- Information Technology Risk is the risk that our Information Technology will lead to quantifiable losses. This comes from inadequate information technology and processing in terms of manageability, exclusivity, integrity, controllability, and continuity.
- Outsourcing (Vendor) Risk arises from adverse events and risk concentrations due to failures in vendor selection, insufficient controls and oversight over a vendor and/or services provided by a vendor and other impacts to the vendor which could not happen to us by nature, severity or frequency.

Legal Risk can materialize in any of the above risk categories. This is due to the fact that in each category we may be the subject of a claim or proceedings alleging non-compliance with legal or statutory responsibilities and/or losses allegedly due to inaccurately drafted contracts.

# **Organisational Structure**

The DB Group Head of Operational Risk Management chairs the DB Group's Operational Risk Management Committee, which is a permanent subcommittee of the DB Group's Risk Executive Committee and is composed of the DB Group's Operational Risk Officers from the DB Group's Business Divisions and Infrastructure Functions. It is the main decision-making committee for all operational risk management matters.

While the day-to-day operational risk management lies with the DB Group's business divisions and infrastructure functions, the DB Group's Operational Risk Management function manages the cross divisional and cross regional operational risk as well as risk concentration and ensures a consistent application of the DB Group's operational risk management strategy across the Group. Based on this Business Partnership Model the DB Group ensures close monitoring and high awareness of operational risk.

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# 6 Operational Risk (continued)

# Organisational Structure (continued)

For risk management purposes on a global level, DB Group uses an Advanced Measurement Approach framework across all divisions and legal entities to calculate the regulatory capital requirements for Operational Risk. Locally, DBMB Group uses the Basic Indicator Approach (BIA) to assess its local regulatory capital requirements for Operational Risk. The operational risk capital charge using BIA is equal to the average of a fixed percentage (15%) of positive annual gross income over the previous three years. Gross income figures are categorised into twelve quarters (equivalent to three years) and recent annual gross income is calculated by aggregating the gross income of the last four financial quarters. The calculation of the annual gross income for the two years preceding the most recent year is computed in a similar manner. If the annual gross income for any given year is negative or zero, the figure shall not be included for the purposes of calculating the operational risk charge.

The Bank's total operational risk capital charge is the sum of operational risk capital charge for conventional banking operations and operational risk capital charge for Islamic banking operations.

The DB Group applies a number of techniques to efficiently manage the operational risk in its business, for example:

- The DB Group performs systematic risk analysis, root cause analysis and lessons learned activities for events above EUR 1 million to identify inherent areas of risk and to define appropriate risk mitigating actions which are monitored for resolution. The prerequisite for these detailed analysis and the timely information of the DB Group's senior management on the development of the operational risk events and on single larger events is the continuous collection of all losses above EUR 10,000 arising from operational risk events in the DB Group's "db-Incident Reporting System". Locally, DBMB Group collects losses above EUR 500 arising from operational risk events in the DB Group's "db-Incident Reporting System".
- A Lessons Learned process is required for events, including near misses, above EUR 1 million. This process includes but is not limited to:
  - systematic risk analysis including a description of the business environment in which the loss occurred, including previous events, near misses and event specific Key Risk Indicators ("KRI"),
  - consideration of any risk management decisions in respect of the specific risk taken,
  - root cause analyses,

-

- identification of control improvements and other actions to prevent and/or mitigate recurrence, and
  - assessment of the residual operational risk exposure.
- The Lessons Learned process serves as an important mean to identify inherent areas of risk and to define appropriate risk mitigating actions. All corrective actions are captured and monitored for resolution via actions plans in the tracking system "dbTrack". Performance of all corrective actions and their resolution status is reported on a monthly basis to senior management. Higher than important residual operational risks need to be accepted by the DB Group's Operational Risk Management Committee.
- The DB Group systematically utilises information on external events occurring in the banking industry to ensure that similar incidents will not happen to the DB Group.

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# 6 Operational Risk (continued)

# Organisational Structure (continued)

- Key Risk Indicators ("KRI") are used to monitor the operational risk profile and alert the organization to impending problems in a timely fashion. They allow via DB Group's tool "dbScore" the monitoring of DB Group's control culture and business environment and trigger risk mitigating actions. KRIs facilitate the forward looking management of operational risk based on early warning signals returned by the KRIs and as such an allocation of capital via the qualitative adjustment.
- In the DB Group's bottom-up Self Assessment ("SA") process, which is conducted at least annually, areas with high risk potential are highlighted and risk mitigating measures to resolve issue are identified. In general, SAs are performed in the DB Group's tool "db-SAT". On a regular basis DB Group conducts country risk workshops aiming to evaluate risks specific to countries and local legal entities and takes appropriate risk mitigating actions.
- In addition, internal and external loss information scenarios are utilized for scenario analysis and actions are derived from them. The set of scenarios consists of relevant external scenarios provided by a public database and internal scenarios. The latter are derived to achieve full coverage of the risks.
- Regular operational risk profile reports for the DB Group's business divisions, countries that DB Group is operating in and infrastructure functions are reviewed and discussed with the department's senior management. The regular performance of the risk profile reviews enables DB Group to early detect changes to the units risk profile as well as risk concentrations across DB Group and to take corrective actions.
- DB Group assesses the impact of changes to the DB Group's risk profile as a result of new products, outsourcings, strategic initiatives and acquisitions and divestments.
- Once operational risks are identified, mitigation is required following the "as low as reasonably practicable (ALARP)" principle by balancing the cost of mitigation with the benefits thereof and formally accepting the residual risk. Risks which contravene applicable national or international regulations and legislation cannot be accepted; once identified, such risks must always be mitigated.
- Higher than important residual operational risks need to be accepted by the DB Group's Operational Risk Management Committee.
- The DB Group performs top risk analysis in which the results of the aforementioned activities are considered. The top risk analysis mainly contribute into the annual operational risk management strategy and planning process. Besides the operational risk management strategic and tactical planning the DB Group defines capital and expected loss targets which are monitored on a regular basis within the quarterly forecasting process.
- A standardised quality assurance process is applied to quality review risk management decisions and model inputs.

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# 7 Liquidity Risk

Liquidity risk is the risk arising from the Bank's potential inability to meet all payment obligations when they come due or only being able to meet these obligations at excessive costs. Liquidity risk is managed through the ALCO. This committee, chaired by DB Group's Treasury, is responsible for both statutory and prudential liquidity.

Liquidity risk is monitored through the Bank Negara Malaysia New Liquidity Framework and the internal DB Malaysia liquidity risk management policy. A prudent liquidity limit setting process is in place for the maximum cash outflow ("MCO") limits which allows DB Group's Treasury to monitor and control excessive short-term funding gaps up to an eight week period. The MCO limits are calibrated from local liquidity stress tests and reviewed on a regular basis to reflect changes in the balance sheet profile of the entity.

The Funding matrix and stress testing are key tools to our liquidity risk management framework. The funding matrix identifies the excess or shortfall of assets over liabilities in each time bucket, facilitating management of open liquidity exposures. Stress testing and scenario analysis are used to evaluate the impact of sudden stress events on our liquidity position. The scenario types cover institution-specific events (e.g. rating downgrade), market related events (e.g. systemic market risk) as well as a combination of both, which links a systemic market shock with a multi-notch rating downgrade.

# 8 Equity Investments in the Banking Book

Equity investments which are neither consolidated for regulatory purposes nor deducted from the Bank's own funds are held as equity positions in the regulatory banking book. In the Bank's consolidated statement of financial position, these equity investments are classified as "Financial investments available-for-sale ("AFS")".

# 9 Interest Rate Risk in the Banking Book

Interest rate risk in the non-trading portfolios is transferred through internal hedges to Global Markets within the Corporate and Investment Bank and is thus managed on the basis of value-at-risk as reflected in the Bank's value-at-risk numbers. There is no interest rate risk in the Banking Book of the Bank. Further details on interest rate risk in Trading Book can be found in Note 31 to the Financial Statements.

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# 10 Islamic Banking Operations

BNM had given its approval on 22 August 2007 for the Bank to conduct Islamic banking business under Section 124 of the Banking and Financial Institutions Act 1989.

# 10.1 Shariah Governance

The Bank conducts Islamic Banking through its Islamic Banking Window ("IBW") which commenced business on 20 April 2009.

The Shariah Committee was established under BNM's "Guidelines on the Governance of Shariah Committee for the Islamic Financial Institutions" (BNM/GPS1) to advise the Board of Directors on Shariah matters in its Islamic business operations and to provide technical assistance in ensuring the Islamic banking products and services offered by the Bank and the relevant documentation are in compliance with Shariah principles. The committee currently comprises Dr Hussein Hamed Sayed Hassan, Dr Muhammad Qaseem and Encik Lokmanulhakim bin Hussain.

The Bank has obtained approval from BNM to operate with 3 Shariah Committee members.

# 10.2 Restricted Profit Sharing Investment Accounts ('RPSIA')

These deposits are used to fund specific financing and follow the principle of Mudharabah which state that profits will be shared with the Bank as Mudharib and losses shall be borne solely by depositors.

In accordance with BNM's guidelines on the Recognition and Measurement of Profit Sharing Investment Account ('PSIA') as Risk Absorbent, the credit and market risks on the assets funded by the PSIA are excluded from the risk weighted capital ('RWCR') calculation.

As at 31 December 2013, RPSIA assets excluded from the RWCR calculation amounted to nil (2012: Nil).

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## Basel II Pillar 3 Report - 31 December 2013

#### 10 Islamic Bank Operations (continued)

# 10.3 Islamic Banking Window - Capital Adequacy

The capital adequacy ratios of the Islamic banking business of the DBMB Group are computed in accordance with the Capital Adequacy Framework for Islamic Banks (CAFIB). The DBMB Group's Islamic banking business has adopted the Standardised Approach for Credit Risk and Market Risk, and the Basic Indicator Approach for Operational Risk.

Table 17:	Risk weighted	assets and	capital	requirement
Tuble 17.	Mark weighted	ussees und	cupitut	requirement

	20	13	2012			
	Risk Weighted	Min Capital	Risk Weighted	Min Capital		
	Assets	Requirement at	Assets	Requirement at		
		8%		8%		
Islamic Banking Window	RM'000	RM'000	RM'000	RM'000		
Credit Risk	117	9	94	8		
Market Risk	430	34	17,688	1,415		
Operational Risk	4,109	329	3,271	261		
Total	4,656	372	21,053	1,684		

Table 17.1: Risk weighted capital ratio and Tier 1 capital

	Islamic Banking Window						
	31-Dec-13	31-Dec-12					
	RM'000	RM'000					
Tier 1 capital							
Paid-up share capital	25,000	25,000					
Share premium	-	-					
Statutory reserve	-	-					
Retained profits	4,232	3,881					
Less: Deferred tax assets	-	-					
Total Tier 1 Capital	29,232	28,881					
Tier 2 Capital Collective assessment allowance	-	-					
Total Capital	29,232	28,881					
Less: Investments in subsidiary companies	-	-					
Capital Base	29,232	28,881					
Tier 1 Capital Ratio	627.811%	137.183%					
Risk-Weighted Capital Ratio	627.811%	137.183%					

Jelamic Banking Window

The capital ratios have been computed in accordance with the Capital Adequacy Framework for Islamic Banks (CAFIB).

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## 10 Islamic Banking Operations (continued)

### 10.4 Islamic Banking Window - Risk Weighted Assets and Capital Requirements for Credit Risk

Table 18: Islamic Banking Window - Risk Weighted Assets and Capital Requirements for Credit Risk (2013)

						31-Dec-2013
RISK TYPE	Gross Exposures	Net Exposures	Risk-Weighted Assets	Risk-Weighted Assets Absorbed by PSIA	Total Risk- Weighted Assets after effects of PSIA	Minimum Capital Requirement at 8%
Credit Risk	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
On-Balance Sheet Exposures						
Sovereigns/Central Banks	8,786	8,786	-	-	-	-
Public Sector Entities	-	-	-	-	-	-
Banks, Development Financial Institutions and Multilateral Development Banks	231	231	116	-	-	9
Insurance Companies, Securities Firms and Fund Managers	-	-	-	-	-	-
Corporates	-	-	-	-	-	-
Regulatory Retail	-	-	-	-	-	-
Residential Mortgages	-	-	-	-	-	-
Higher Risk Assets	-	-	-	-	-	-
Other Assets	1	1	1	-	-	-
Equity Exposure	-	-	-	-	-	-
Defaulted Exposures	-	-	-	-	-	-
Total On-Balance Sheet Exposures	9,018	9,018	117	-	-	9
Off-Balance Sheet Exposures						
OTC Derivatives	-	-	-	-	-	-
Credit Derivatives	-	-	-	-	-	-
Defaulted Exposures	-	-	-	-	-	
Total for Off-Balance Sheet Exposures	-	-	-	-	-	-
Total On and Off- Balance Sheet Exposures	9,018	9,018	117	-	-	9

Table 18.1: Islamic Banking Window - Risk Weighted Assets and Capital Requirements for Credit Risk (2012)

						31-Dec-2012
RISK TYPE	Gross Exposures	Net Exposures	Risk-Weighted Assets	Risk-Weighted Assets Absorbed by PSIA	Total Risk- Weighted Assets after effects of PSIA	Minimum Capital Requirement at 8%
Credit Risk	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
On-Balance Sheet Exposures						
Sovereigns/Central Banks	1,980	1,980	-	-	-	-
Public Sector Entities	-	-	-	-	-	-
Banks, Development Financial Institutions and Multilateral Development Banks	188	188	94	-	-	8
Insurance Companies, Securities Firms and Fund Managers	-	-	-	-	-	-
Corporates	-	-	-	-	-	-
Regulatory Retail	-	-	-	-	-	-
Residential Mortgages	-	-	-	-	-	-
Higher Risk Assets	-	-	-	-	-	-
Other Assets	-	-	-	-	-	-
Equity Exposure	-	-	-	-	-	-
Defaulted Exposures	-	-	-	-	-	-
Total On-Balance Sheet Exposures	2,168	2,168	94	-	-	8
Off-Balance Sheet Exposures						
OTC Derivatives	-	-	-	-	-	-
Credit Derivatives	-	-	-	-	-	-
Defaulted Exposures	-	-	-	-	-	
Total for Off-Balance Sheet Exposures	-	-	-	-	-	-
Total On and Off- Balance Sheet Exposures	2,168	2,168	94	-	-	8

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10 Islamic Banking Operations (continued)

10.4 Islamic Banking Window - Risk Weighted Assets and Capital Requirements for Credit Risk (continued)

Table 19: Islamic Banking Window - Risk Weights Under the Standardised Approach (2013)

														31-Dec-2013
	Exposures after Netting & Credit Risk Mitigation													
Risk Weights	Sovereigns and Central Banks	Public Sector Entities	Banks, DFIs and MDBs	Insurance Companies, Securities Firms and Fund Managers	Corporates	Regulatory Retail	Residential Mortgages	Higher Risk Assets	Other Assets	Specialised Financing / Investment	Securitisation	Equity Exposures	Total Exposures after Netting and Credit Risk Mitigation	Total Risk Weighted Assets
	RM'000		RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000		RM'000
0% 20%	8,786	-	-	-	-	-	-	-	-	-	-	-	8,786	-
35%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
50%	-	-	231	-	-	-	-	-	-	-	-	-	231	116
75% 100%	-	-	-	-	-	-	-	-	- 1	-	-	-	- 1	- 1
150%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Exposures	8,786	-	231	-	-	-	-	-	1	-	-	-	9,018	117
Risk- Weighted Assets by														
Exposures	-	-	116	-	-	-	-	-	1	-	-	-	117	
Average Risk	0%		50.2%						100.0%				1.3%	
Deduction from Capital	-	-	-	-	-	-	-	-	-	-	_	-		

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10 Islamic Banking Operations (continued)

10.4 Islamic Banking Window - Risk Weighted Assets and Capital Requirements for Credit Risk (continued)

Table 19.1: Islamic Banking Window - Risk Weights Under the Standardised Approach (2012)

														31-Dec-2012
	Exposures after Netting & Credit Risk Mitigation													
Risk Weights	Sovereigns and Central Banks	Public Sector Entities	Banks, DFIs and MDBs	Insurance Companies, Securities Firms and Fund Managers	Corporates	Regulatory Retail	Residential Mortgages	Higher Risk Assets	Other Assets	Specialised Financing/Inv estment	Securitisation	Equity Exposures	Total Exposures after Netting and Credit Risk Mitigation	Total Risk Weighted Assets
0% 20%	<b>RM'000</b> 1,980 -	RM'000 - -	RM'000 - -	RM'000 - -	RM'000 - -	RM'000 - -	RM'000 - -	RM'000 - -	RM'000 - -	RM'000 - -	RM'000 - -	RM'000 - -	<b>RM'000</b> 1,980 -	RM'000 - -
35% 50% 75% 100%	-	-	- 188 -	-	-	-	-	-	-	-	-	-	- 188 - -	- 94 -
150%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Exposures	1,980	-	188	-	-	-	-	-	-	-	-	-	2,168	94
Risk- Weighted Assets by Exposures	-	-	94	-	-	-	-	-	-	-	-	-	94	
Average Risk	0%	-	50.2%	-	-	-	-	-	-	-	-	-	4.3%	
Deduction from Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	